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**VICTORIA A. BEARD**  
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**ACADEMIC APPOINTMENTS**

2013-            Cornell University  
                  Associate Professor, Department of City and Regional Planning

2007-2012     University of California, Irvine  
                  Associate Professor, Department of Planning, Policy, and Design

2004-2007     University of California, Irvine  
                  Assistant Professor, Department of Planning, Policy, and Design

2000-2004     University of Wisconsin at Madison  
                  Assistant Professor, Department of Urban and Regional Planning

**OTHER APPOINTMENTS**

2015-2017     World Resources Institute  
                  Director of Research, Ross Center for Sustainable Cities

2010            World Bank and Indonesian Ministry of National Development Planning  
                  Advisor

1998-2000     RAND  
                  Fellow, Labor and Population

**EDUCATION**

1999            Ph.D., Community and Regional Planning  
                  University of British Columbia

1995            M.A., Urban Planning  
                  University of California, Los Angeles

1992            B.A., Urban Studies and Planning  
                  University of California, San Diego, *magna cum laude*

## PEER REVIEWED PUBLICATIONS

- Beard, V.A. forthcoming. Community-Based Planning and the Challenge of Addressing the Causes of Urban Poverty in Southeast Asia. *Environment and Urbanization*.
- Chen, M.A. and V.A. Beard. 2018. *Including the Excluded: Supporting Informal Workers for More Equal and Productive Cities in the Global South*. Working Paper. Washington, DC: World Resources Institute, 1-35.
- Beard, V.A., Mahendra, A., and M.I. Westphal. 2016. *Towards a More Equal City: Framing the Challenges and Opportunities*. Working Paper. World Resources Institute, 1-46.
- Beard, V.A. and C.S. Sarmiento. 2014. Planning, Participation and Money Politics in Santa Ana, California. *Journal of the American Planning Association*, 80(2): 168-181.
- Sarmiento, C.S. and V.A. Beard. 2013. Traversing the Border: Community-Based Planning and Transnational Migrants. *Journal of Planning, Education and Research*, 33(3): 336-347.
- Ahern, M., Beard, V.A., Gueorguieva, A.I., and R.S. Handini. 2012. Using M&E to Support Performance Based Budgeting in Indonesia. *The Nuts&Bolts of M&E Systems*, 22: 1-10.
- Beard, V.A. and C.S. Sarmiento. 2010. Ties that Bind: Transnational Community-based Planning in Southern California and Oaxaca. *International Development Planning Review*, 32(3-4): 208-224.
- Beard, V.A. and V. Basolo. 2009. Moving Beyond Crisis, Crossroads and the Abyss in the Disciplinary Formation of Planning, *Journal of Planning, Education and Research*, 29(2): 233-242.
- Mason, D.R. and V.A. Beard. 2008. Community-based Planning and Poverty Alleviation in Oaxaca, Mexico, *Journal of Planning, Education and Research*, 27(2): 245-260. (Published in Special *JPER* Chinese Issue in 2012, by China Architecture and Building Press)
- Beard, V.A. and R.S. Cartmill. 2007. Gender, Collective Action and Participatory Development in Indonesia, *International Development Planning Review*, 29(2): 185-213.
- Dasgupta, A. and V.A. Beard. 2007. Community Driven Development, Collective Action and Elite Capture in Indonesia, *Development and Change*, 38(2): 229-249.
- Beard, V.A. 2007. Household Contributions to Community Development in Indonesia, *World Development*, 35(4): 607-625.
- Beard, V.A. and A. Dasgupta. 2006. Collective Action and Community-Driven Development in Rural and Urban Indonesia, *Urban Studies*, 43(9): 1451-1468.

- Beard, V.A. 2005. Individual Determinants of Participation in Community Development in Indonesia, *Environment and Planning C: Government and Policy*, 23(1): 21-39.
- Beard, V.A. 2003. Learning Radical Planning: The Power of Collective Action, *Planning Theory*, 2(1): 13-35.
- Beard, V.A. 2002. Covert Planning for Social Transformation in Indonesia, *Journal of Planning Education and Research*, 22(1): 15-25.
- Beard, V.A. and Y. Kunharibowo. 2001. Living Arrangements and Support Relationships among Elderly Indonesians: Case Studies from Java and Sumatra, *International Journal of Population Geography*, 7: 17-33.
- Beard, V.A. 2000. Rethinking Urban Poverty: A Look Inside the Indonesian Household, *Third World Planning Review*, 22(4): 1-17.
- Beard, V.A. 1999. Navigating and Creating Spaces: An Indonesian Community's Struggle for Land Tenure, *Plurimondi*, 1(2): 127-145.
- Frankenberg, E., Beard, V.A., and M. Saputra. 1999. The Kindred Spirit: Ties between Indonesian Children and their Parents, *The Southeast Asian Journal of Social Sciences*, 27(2): 65-86.

### **BOOKS AND BOOK CHAPTERS**

- Mahendra, A. and V.A. Beard. 2018. Achieving Sustainable Cities by Focusing on the Urban Underserved: An Action Agenda for the Global South, in *Urban Planet Knowledge towards Sustainable Cities*, eds. T. Elmqvist, X. Bai, N. Frantzeskaki, C. Griffith, D. Maddox, T. McPhearson, S. Parnell, P. Romero-Lankao, D. Simon, and M. Watkins, Cambridge: Cambridge University Press, pp. 411-416.
- Beard, V.A. 2012. Citizen Planners: From Self-Help to Political Transformation, in *Oxford Handbook of Urban Planning*, eds., R. Weber and R. Crane, Oxford: Oxford University Press, pp. 706-721.
- Beard, V.A. and S. Phakphian. 2012. Community-Based Planning in Thailand: Social Capital, Collective Action and Elite Capture, in *The Dynamics of Social Capital and Civic Engagement in Asia*, eds., A. Daniere and H. Luong, New York: Routledge, pp. 329-353.
- Beard, V.A. 2012. Individual Determinants of Participation in Community Development in Indonesia, eds. N. Thrift, T.J. Barnes and J. Peck, in *Environment and Planning, Volume A: Cities and Regions*, London: Sage, pp. 145-162 (reprint).
- Beard, V.A., Miraftab, F., and C. Silver. (eds.) 2008. *Planning and Decentralization: Contested Spaces for Public Action in the Global South*, London: Taylor and Francis.

Beard, V.A., Pradhan, M., Vao, R. Cartmill, and R. Rivayani. 2008. Community-Driven Development and Elite Capture: Microcredit and Community Board Participation in Indonesia, in *Planning and Decentralization: Contested Spaces for Public Action in the Global South*, eds., V.A. Beard, F. Miraftab, and C. Silver. London: Taylor and Francis.

Miraftab, F., Silver, C., and V.A. Beard. 2008. Situating Contested Notions of Decentralized Planning in the Global South, in *Planning and Decentralization: Contested Spaces for Public Action in the Global South*, eds., V.A. Beard, F. Miraftab, and C. Silver. London: Taylor and Francis.

Silver, C., Beard, V.A., and F. Miraftab. 2008. Making Sense of Decentralized Planning in the Global South, in *Planning and Decentralization: Contested Spaces for Public Action in the Global South*, eds., V.A. Beard, F. Miraftab, and C. Silver. London: Taylor and Francis.

Beard, V.A. 2007. Individual Determinants of Participation in Community Development in Indonesia, in *Participatory Development: An Introduction*, eds., A. Hussain and S.S. Mishra. Hyderabad: Icfai University Press, pp. 132-160.

## **BOOK REVIEWS**

2007. Review of Hotze Lont, *Juggling Money, Financial Self-help Organizations and Social Security in Yogyakarta*. In *Pacific Affairs*, 80(4): 700-702.

2006. Review of Robert Neuwirth, *Shadow Cities: A Billion Squatters in the New Urban World*. In *Urban Studies*, 43(10): 1913-1915.

2005. Review of Nick Devas, Philip Amis, Jo Beall, Ursula Grant, Diana Miltin, Fiona Nunan, and Carole Rakodi, *Urban Governance, Voice and Poverty in the Developing World*. In *Journal of Urban Affairs*, 27(5): 560-561.

2004. Review of Vinit Mukhija, *Squatters as Developers?: Slum redevelopment in Mumbai*. In *Journal of the American Planning Association*, 70(3): 366-367.

## **RESEARCH GRANTS**

Principal Investigator, Bill and Melinda Gates Foundation, Action-oriented research paper on improving inclusive sanitation services in cities, \$230,000, Global Development, Water, Sanitation & Hygiene, World Resources Institute, OPP1175744, 2017-2018.

Engaged Learning+Research Fellowship, International Development Planning Workshop in Indonesia, Cornell University, total stipend \$2500, 2013.

Principal Investigator, Transnational Community-Based Planning in Southern California and Oaxaca, CORCL, University of California at Irvine, total budget \$3500, 2010-2011.

Principal Investigator, A Comparison of Decentralization Policies, Community-Level Collective Action and Elite Capture in Thailand, Cambodia and Indonesia, Pacific Rim Research Program, University of California, total budget \$30,000, 2008-2009.

Principal Investigator, Decentralization, Collective Action and Elite Capture in Thailand, Cambodia and Indonesia, Center for Asian Studies, University of California at Irvine, total budget \$1500, 2007.

Principal Investigator, Decentralization, Collective Action and Elite Capture in Thailand, Cambodia and Indonesia, CORCLR, University of California at Irvine, total budget \$5300, 2007.

Research and Travel Grant, School of Social Ecology, University of California at Irvine, total budget \$1000, 2007.

Principal Investigator, Community-Based Planning, Poverty Alleviation and Transnational Social Networks in Southern California and Oaxaca, Mexico, CORCLR, University of California at Irvine, total budget \$3500, 2007.

Principal Investigator, Transnational Social Networks in Southern California and Oaxaca, Mexico, Community Outreach Partnership Center, University of California at Irvine, total budget \$2500, 2007.

Research and Travel Grant, School of Social Ecology, University of California at Irvine, total budget \$1000, 2006.

Research and Travel Grant, School of Social Ecology, University of California at Irvine, total budget \$1500, 2005.

Principal Investigator, Center for Asian Studies, Southeast Asian Research Interest Group Seminar Series, University of California at Irvine, total budget \$3000, 2005.

Principal Investigator, Center for Asian Studies, Research Grant, University of California at Irvine, total budget \$1500, 2005.

Conference Travel Grant, School of Social Ecology, University of California at Irvine, total budget \$750, 2005.

Principal Investigator, Intergenerational Support for the Elderly in Indonesia, National Institute of Aging, total budget \$142,033, R03 grant, AG 20652 03, 2003-2005.

Principal Investigator, Decentralized Planning in Southeast Asia, Graduate School, WARF, University of Wisconsin-Madison, total budget \$13,000, 2003-2004.

Principal Investigator, Decentralization, Citizen Participation, and Political Reform in Indonesia, WARF Grant, Graduate School, University of Wisconsin-Madison, total budget \$15,379, 2001-2002.

Co-Principal Investigator, Interdisciplinary Workshop on Population, Health and Environment, National Institute of Aging, total budget \$107,849, grant 1R25AG18233-01, 1999-2001.

Task Manager, Exploring New Methods of Data Collection from Elderly Respondents, National Institute on Aging pilot project grant through RAND Center for the Study of Aging, total budget \$20,000, grant 5P20AG12815-05, 1998-2000.

Co-Principal Investigator, The Third Indonesian Family Life Survey of Aging, National Institute of Aging, total budget \$1,118,234, grant 1R01AG17637, 1999-2000.

Co-Principal Investigator, Dynamics of Family Well-Being During Economic Crisis, National Institute of Child Health and Human Development, total budget \$1,312,791, grant 1R01HD38484-01, 1999-2000.

### **CONFERENCE PAPERS**

Beard, V.A. 2016. *Towards a More Equal City: Framing the Challenges and Opportunities*. United Nations Conference on Housing and Sustainable Urban Development. Habitat III, Quito, Ecuador, October 2016.

Beard, V.A. *Planning and Potable Water in Solo, Indonesia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Philadelphia, Pennsylvania, October 2014.

Beard, V.A. *Community-Level Collective Action and Urban Poverty in Southeast Asia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Salt Lake City, Utah, October 2011.

Sarmiento, C.S. and V.A. Beard. *Transnational Community-Based Planning in Oaxaca and Los Angeles*. Association of Collegiate Schools of Planning Conference, Annual Conference, Crystal City, Virginia, October 2009.

Sarmiento, C.S. and V.A. Beard. *The Ties That Bind: Transnational: Community-Based Planning in Southern California and Oaxaca*. Association of American Geographers, Annual Conference, Las Vegas, March 2009.

Beard, V.A. *Decentralization, Community Driven Development and Elite Capture: Microcredit and Community Board Participation in Indonesia*, Association of Collegiate Schools of Planning Conference, Annual Conference, Chicago, Illinois, July 2008.

Mason, D.R. and V.A. Beard. *Collective Action, Remittances and Poverty Alleviation in Oaxaca, Mexico*. Association of Collegiate Schools of Planning Conference, Annual Conference, Milwaukee, Wisconsin, October 2007.

- Beard, V.A. and V. Basolo. *Moving Beyond Crossroads, Crisis and the Abyss in Planning Dialogues: Extension of the Knowledge-Action Paradigm*. Association of Collegiate Schools of Planning Conference, Annual Conference, Fort Worth, Texas, November 2006.
- Beard, V.A. *Community-Based Planning: Contributions from Collective Action, Social Capital and Social Movements Research*. World Planning Schools Congress, Mexico City, Mexico, July 2006.
- Beard, V.A. *Decentralization, Community-Based Planning and Elite Capture in Thailand, Vietnam and Cambodia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Kansas City, Missouri, October 2005.
- Beard, V.A. and A. Dasgupta. *Community-Based Poverty Alleviation in Rural and Urban Indonesia*. Urban Affairs Association, Annual Conference, Salt Lake City, Utah, April 2005.
- Beard, V.A. *Determinants of Household Capacity for Collective Action in Rural and Urban Indonesia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Portland, Oregon, October 2004.
- Dasgupta, A. and V.A. Beard. *Local Development and Elite Capture: Community-Based Poverty Alleviation in Indonesia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Portland, Oregon, October 2004.
- Beard, V.A. *On Whom Can Decentralized Planning Depend? Individual Determinants of Active Civil Society and Abundant Social Capital in Indonesia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Baltimore, Maryland, November 2002.
- Beard, V.A. *Civil Society, Social Capital, and Decentralization in Indonesia: Some Preliminary Analyses of the Indonesian Family Life Survey*. Association of Collegiate Schools of Planning Conference, Annual Conference, Cleveland, Ohio, November 2001.
- Beard, V.A. *Learning Radical Planning in Indonesia*. World Planning Schools Congress, Shanghai, China, July 2001.
- Beard, V.A. and M. Douglass. *Decentralized Poverty Alleviation in Southeast Asian Cities: Problems and Strategies*. World Forum on Urbanizing World and UN Human Habitat II, New York, New York, June 2001.
- Beard, V.A. *Covert Planning for Social Transformation in Indonesia*. Association of Collegiate Schools of Planning Conference, Annual Conference, Atlanta, Georgia, November 2000.

Beard, V.A. and Y. Kunharibowo. *A Nuanced Analysis of Living Arrangements and Support for the Elderly in Indonesia: Case Studies from Yogyakarta and North Sumatra*. Population Association of America, Annual Meeting, Los Angeles, California, March 2000.

Beard, V.A. *Conceptualizing Poverty: A Look Inside the Indonesian Household*. Association of Collegiate Schools of Planning Conference, Annual Conference, Chicago, Illinois, and *Labor and Population Program Working Paper Series*, 99-10. Santa Monica: RAND, October 1999.

Beard, V.A. and E. Frankenberg. *The Kindred Spirit: Ties between Indonesian Children and their Parents*. Population Association of America, Annual Meeting, New York, New York, March 1999.

Beard, V.A. *Navigating and Creating Spaces: An Indonesian Community's Struggle for Land Tenure*, Association of American Geographers, Annual Meeting, Honolulu, Hawaii, March 1999.

Beard, V.A. *The Knowledge-Action Paradigm in the Indonesian Community-Based Planning Context*. Association of Collegiate Schools of Planning, Annual Conference, Ft. Lauderdale, Florida, November 1997.

#### **INVITED PRESENTATIONS, LECTURES, AND SEMINARS**

*Delivering Urban Infrastructure and Core Services for All*. World Urban Forum (WUF), Kuala Lumpur, Malaysia, February 2018.

*Urban Communities, Building the City for All*. World Urban Forum (WUF), Kuala Lumpur, Malaysia, February 2018.

*Meeting Everyone's Needs for Water in Cities in the Global South*. Graduate School of Architecture, Planning, and Preservation, Columbia University, New York, NY, February 2018.

*Towards a More Equal City: Framing the Challenges and Opportunities*. Cities Alliance Joint Work Program Annual Meeting, London, England, May 2016.

*Serving the Urban Underserved in the Global South*. Workshop on Urban Poverty in the Developing Countries, Duke University, Durham, North Carolina, May 2016.

*Informal River Settlements*. Invited talk by Urban Social Forum, Surakarta, Indonesia, December 2014.

*Citizen Planners*. Workshop Public City, Private City. Rethinking Asian Studies in a Global Context. Sponsored by the International Institute for Asian Studies (IIAS) and Columbia University. New York City, NY, August 2014.



- Community-Based Planning in Urban Southeast Asia*. Co-sponsored by UN-Habitat and the Ministry of Construction, Yangon, Myanmar, August 2014.
- Community-based Planning: Water, Sanitation and Poverty along the Pepe River in Surakarta Indonesia*. Universitas Islam Indonesia. Department of Architecture. Yogyakarta, Indonesia, January 2014.
- The Question of a Common Structure for Development Case Studies*. The World Bank, Washington, D.C., September 2013.
- The Development Case Study and the Importance of Context*. The World Bank, Washington, D.C. July 2013.
- The Science of Delivery and the Research Case Study: An Evidence Based Approach*. The World Bank, Washington, D.C., March 2013.
- Using M&E to Support Performance Based Planning and Budgeting in Indonesia*. Presentation to the M&E Country Systems Practice Group, World Bank, Washington, D.C., January 2013.
- Using Logic Models in Designing Program Evaluations*. Workshop on Performance Evaluation, World Bank, Jakarta, Indonesia, August 2010.
- Community Needs Assessment*. Engineers without Borders, University of California at Irvine, Irvine, February 2010.
- Poverty, Community-Based Development and Elite Capture in Indonesia*. Department of Sociology, University of Atma Jaya, Indonesia, October 2009.
- Poverty, Collective Action and Elite Capture in Indonesia*. Department of Geography, University of Gadjah Mada, Indonesia, October 2009.
- Poverty from Conceptualization to Alleviation*. Royal University of Phnom Penh, Phnom Penh, Cambodia, September 2009.
- Community Driven Development and Poverty Alleviation in the Global South*. Cambodian Development Research Center, Phnom Penh, September 2009.
- Community-Based Planning in Oaxaca and California*. University of California at Los Angeles Center for Labor Research and Education, May 2009.
- Community-Based Planning in Chiang Mai, Thailand: Social Capital, Collective Action and Elite Capture*. University of Toronto, May 2009.
- Poverty in the Global South from Conceptualization to Alleviation*. Institute of the Americas, University of California at San Diego, August 2008.

*Poverty as Vulnerability and Social Exclusion.* Institute of the Americas, University of California at San Diego, August 2007.

*Community Driven Poverty Alleviation.* Cambodian Development Resource Institute, Phnom Penh, Cambodia, November 2006.

*Community-Driven Development and Elite Capture.* Department of Urban and Regional Planning, Chulalongkorn University, Bangkok, Thailand, November 2006.

*Local Development and Elite Capture: Community-Based Poverty Alleviation in Indonesia.* Center for Southeast Asian Studies, University of Wisconsin-Madison, February 2004.

*Community Driven Development and Poverty Alleviation in Indonesia.* Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, October 2003.

*Development, Family Change and Support for the Elderly in Indonesia.* Center for Demography of Health and Aging, University of Wisconsin-Madison, Seminar Series, April 2003.

*Modernization and Support for the Elderly in Indonesia.* Center for Demography of Health and Aging, University of Wisconsin-Madison, Seminar Series, April 2002.

*Learning Radical Planning.* Land Tenure Center, University of Wisconsin-Madison, Seminar Series, October 2001.

*Adult Children and Elderly Parents in Indonesia.* Teachers' Workshop on Southeast Asian Studies, *Between Two Homes: The Changing Landscape of Southeast Asian Studies*, Madison, Wisconsin, June 2001.

*Caring for the Elderly in Indonesians.* Center for Demography and Ecology, Seminar Series, University of Wisconsin-Madison, May 2001.

*Learning Radical Planning in Indonesia.* International Center for the Study of Global Change/MacArthur Spring Colloquium Series on Community Mobilization for Urban Development, University of Minnesota, Minneapolis, March 2001.

*Covert Planning for Social Transformation in Indonesia.* Center for Southeast Asian Studies. University of Wisconsin-Madison, Madison, Wisconsin, October 2000.

*Grassroots Planning in Indonesia.* School of Policy, Planning, and Development, University of Southern California, Los Angeles, California, June 2000.

*Household Resilience in Times of Economic Crisis: Case Studies from Indonesia.* Department of Comparative Sociology, University of Puget Sound, Tacoma, Washington, February 2000.

*The Indonesian Monetary Crisis: Social Consequences and Political Opportunities?* Department of Comparative Sociology, University of Puget Sound, Tacoma, Washington, August 1999.

*The Capacity of Community-Based Planning to Reduce Urban Poverty: A Case Study of Gondolayu Lor in Yogyakarta, Indonesia.* RAND Corporation, Labor and Population Series, Santa Monica, California, November 1998.

*Pragmatic Empowerment as an Incremental Step on the Road to Social Mobilization.* Bari Polytechnic, Perugia, Italy, June 1998.

*Combining Quantitative and Qualitative Field Research Methods: A Case Study of Urban Poverty in a Javanese Kampung.* Department of Urban and Regional Planning at the Bandung Institute of Technology, Bandung, Indonesia, September 1997.

*Measuring Citizen Participation in Development Efforts Using the Indonesian Family Life Survey.* USAID, Jakarta, Indonesia, May 1997.

*The Potential of Community-Based Planning as a Strategy to Reduce Urban Poverty: A Case Study Approach.* School of Urban and Regional Planning, Gadjah Mada University, Yogyakarta, Indonesia, April 1997.

*Citizen Participation in Development Efforts: A Module in Indonesian Family Life Survey.* RAND Corporation, Santa Monica, California, September 1996.

## **OTHER PROFESSIONAL EXPERIENCE**

### **World Bank (2014)**

Supervisor's name and telephone number: Margaret Arnold, marnold@worldbank.org

The World Bank

1818 H Street Northwest Washington, DC 20433

Title: Consultant

Interviewed task team leaders from seven countries about their experience with community driven development in urban areas. Co-authored a note about the Bank's experience with participatory development and community driven development in urban areas.

### **World Bank (2013)**

Supervisor's name and telephone number: Christos Kostopoulos, 202-473-8143,

Ckostopoulos@worldbank.org

The World Bank

1818 H Street Northwest Washington, DC 20433

Title: Consultant

Authored a note on the use of the Research Case Study in developing a Science of Delivery. Made a presentation on the use of the Research Case Study in understanding implementation problems and delivery failure.

**World Bank (2012)**

Supervisor's name and telephone number: Anna Gueorguieva, 202-458-2561,  
agueorguieva@worldbank.org

The World Bank

1818 H Street Northwest Washington, DC 20433

Title: Consultant

Authored a note on Indonesia's experience with monitoring and evaluating (M&E) reform for the World Bank's *Special Series on the Nuts&Bolts of M&E Systems*. The objective of the series is to increase international knowledge of M&E systems by focusing on the design, implementation, and use of M&E information by governments and civil society. Presented the paper in January 2013.

**World Bank (2010-11)**

Supervisor's name and telephone number: Anna Gueorguieva, 202-458-2561,  
agueorguieva@worldbank.org

World Bank-Jakarta

Poverty Reduction and Economic Management East Asia and Pacific Region

Jakarta Stock Exchange Building Tower 2, 12th floor

Jl. Jenderal Sudirman Kav 52-53

Jakarta 12190 Indonesia

Title: Advisor

Provided technical advice on developing a national monitoring and evaluation (M&E) system, regulatory reform, and policy coordination. Led a team in the development of an M&E template for the National Development Planning Agency. The template collects M&E information from 77 line ministries and agencies to help inform program implementation, planning, and performance based budgeting. Led a team to deliver a series of M&E capacity building workshops on the use of logic models to design program evaluation, identifying output and outcome indicators, use of rapid appraisals, impact evaluation, and performance based budgeting.

**World Bank (2007)**

Supervisor's name and telephone number: Ellen Hamilton (202) 473-6583,  
Ehamilton@worldbank.org

1818 H Street

Washington, DC 20433

Title: Consultant

Designed the first Poverty and Social Impact Analysis in Pakistan, including a household questionnaire, sampling framework, and protocols for data collection. Designed a qualitative series of neighborhood-level case studies. Developed focus group discussion guides, in-depth interview guides, strategies for recording direct observation, and community mapping for the qualitative component.

**World Bank (2007)**

Supervisor's name and telephone number: Vijayendra Rao (202) 473-1234, vrao@worldbank.org  
1818 H Street

Washington, DC 20433

Title: Consultant

Designed household questionnaires and enumerator training materials, and advised on improving the data collection methods for the second phase of the Urban Poverty Project in Indonesia.

Analyzed baseline and midterm data gathered from the UPP communities and authored a report summarizing the findings.

**Mercy Corps Jakarta (2005)**

Supervisor's name and telephone number: Katherine Day, Urban Development Advisor, (62 21) 719-4948, [kday@id.mercycorps.org](mailto:kday@id.mercycorps.org)

Title: Consultant

Developed Terms of Reference for Jakarta Urban Livelihoods Study. Responsibilities included developing study background and justification, research strategy and methods, guidelines for enumerator training, and timeline for study completion.

**World Bank (2002-2004)**

Supervisor's name and telephone number: Aniruddha Dasgupta, (202) 473-1000, [adasgupta@worldbank.org](mailto:adasgupta@worldbank.org)

World Bank-Jakarta

Urban Sector

Jakarta Stock Exchange Building Tower 2, 12th floor

Jl. Jenderal Sudirman Kav 52-53

Jakarta 12190 Indonesia

Title: Consultant

Designed quantitative and qualitative impact evaluation for the second Urban Poverty Project (UPP2). This assignment required designing a large-scale, baseline and panel survey for treatment and control villages and research protocol for 12 longitudinal, qualitative community-level case studies. Other responsibilities included training enumerators, supervision of the field research, and drafting an impact evaluation report.

**Research Triangle Institute (2001-2002)**

Indonesia Supervisor's name and telephone number: Harry G. Roovers (62 21) 250-5410, [rtiasia@rad.net.id](mailto:rtiasia@rad.net.id)

Graha Niaga, 1st Floor

Jl. Jend. Sudirman Kav. 58

Jakarta Selatan 12190 Indonesia

Title: Consultant

Developed pro-poor local economic development guidelines for medium and large cities in Java and Sumatra, Indonesia. Designed a research strategy to collect and analyze data from the six pilot cities in Indonesia in order to ascertain the needs and priorities of the poor. Translated the findings from this study into a policy framework and set of recommendations. Other activities included developing a set of guidelines for pro-poor participatory planning and social impact assessments for the proposed activities.

**RAND (2001)**

Supervisor's name and telephone number: Bob Schoeni, (310) 393-0411, Labor and Population

1700 Main Street, Santa Monica, CA 90407-2138

Title: Consultant

Co-Principal investigator on the first RAND Population, Health, and Environment Workshop (PHEW). Conceptualized and organized a 2-day workshop on innovative methods and frameworks for conducting interdisciplinary research that intersects population, health, and the environment. The workshop included presentations of research designs, methods, and early results of three interdisciplinary projects.

**The Asian Development Bank (1999-2000)**

Supervisor's name and telephone number: Lisa Kulp (632) 632-5532, lkulp@adb.org

6 ADB Avenue

Mandaluyong City

0401 Metro Manila, Philippines

Title: Consultant

Contributed to the Asian Development Bank's national poverty alleviation strategy in Indonesia. This assignment required writing two reports: (1) *Targeting and Alleviating Urban Poverty in Indonesia*, and (2) *An Analysis of the Differential Impact of Poverty on Women in Indonesia*.

**RAND (1998- 2000)**

Supervisor's name and telephone number: Lynn Karoly, (202) 296-5000, ext. 5359

Labor and Population

1700 Main Street, Santa Monica, CA 90407-2138

Title: RAND Fellow in the Study of Aging

Wrote the technical portion of two research proposals that provided the core funding for the third wave of the Indonesian Family Life Survey (IFLS-3). Presented survey results in Indonesia, and sought substantive input from international development agencies and Indonesian ministries. Additional responsibilities included questionnaire revision, preparation of enumerator training materials, and supervision of the community-facility pretest. Supervised tracking the post-monetary crisis follow-up to the second Indonesian Family Life Survey (IFLS2+). This required daily supervision and monitoring of 10 field teams that were working to find respondents who had relocated between IFLS2 in 1997 and IFLS2+ in 1998. The IFLS2+ had a 94 percent re-contact rate. This project had a budget of 3.5 million dollars and required supervision of employees in the United States and Indonesia.

**The World Bank (1999)**

Supervisor's name and telephone number: Frida Johansen, (202) 477-1234

1818 H Street, N.W., Washington D.C. 20433

Title: Consultant

Expert advisor on the independent monitoring of the Village Improvement Program (VIP). This development program used participatory planning techniques to build environmental infrastructure in 8,500 rural villages across Indonesia over a 5-year period. Provided expert advice on the sampling, questionnaire design, enumerator training, data management, and analysis.

**The World Bank (1999)**

Supervisor's name and telephone number: Anna Wetterberg, (202) 477-1234

1818 H Street, N.W., Washington D.C. 20433

Title: Consultant

Provided expert advice on converting the Indonesian Local Level Institution Study (LLI) into a panel data set on social capital. LLI is a study of how community-level institutions and social networks affect household welfare over time.

**RAND (1997)**

Supervisor's name and telephone number: Lynn Karoly, (202) 296-5000, ext. 5359

1700 Main Street, Santa Monica, CA 90407-2138

Title: Consultant

Designed enumerator-training materials for the three citizen participation modules implemented in the second Indonesian Family Life Survey (IFLS2). This included written documentation explaining the specific aim of the individual modules, a description of how the modules are to be implemented in the field, and mock interview scenarios. Organized the pre-test and revision of the Community and Facility component of the second Indonesian Family Life Survey.

**RAND (1996)**

Supervisor's name and telephone number: Lynn Karoly, (202) 296-5000, ext. 5359

1700 Main Street, Santa Monica, CA 90407-2138

Title: Consultant

Responsible for designing three new models to measure citizen participation in community development activities. One module gathered data at the household-level. A second module gathered data from the village leader and the leader of the Women's Family Welfare Program (*Wanita PKK- Wanita Pembinaan Kesejahteraan Keluarga*). The third module gathered data from "community activist respondents". This third module was funded by the Office of Urban Environmental Management, Jakarta Mission, USAID. Responsible for overseeing revision of the questionnaire for the second wave of the Indonesian Family Life Survey. Worked daily on survey development activities with the research staff of the Institute of Demography at the University of Indonesia. The main deliverables were in-depth interview guidelines, focus group discussion guidelines, focus group moderation, the collection and analyses of secondary documentation, and the organization and administration of pilot tests in rural and urban areas.

**Centre for Human Settlements, University of British Columbia (1995-1996)**

Supervisor's name and telephone: Aprodicio A. Laquian, (604) 822-5856

University of British Columbia, 2206 East Mall, Vancouver, B.C. V6T 1Z3 Canada

Title: Research Assistant

Responsibilities included collecting and analyzing data to develop innovative policy approaches to metropolitan governance in Asian mega cities. Analyzed municipal and national level databases. Deliverables included two preliminary reports based on analyses of secondary and primary data.

**University of California, Irvine (1993-1994)**

Supervisor's name and telephone number: Randall Crane, (310) 206-1859

University of California, Irvine School of Social Ecology, Irvine, CA 92697-7055

Title: Research Assistant

Administered and analyzed a survey of 500 households that collected data on consumption of potable water in poor residential areas of North and West Jakarta. This project focused on the resale of potable water in poor urban communities. To conduct the research I worked with the Indonesian non-governmental organization, LP3ES. Deliverables included the survey instrument, pre-tested, training Indonesian enumerators, supervision of enumerators during the fieldwork, and a final written report entitled “Planning for Jakarta’s Poor: Affordable Potable Water in North and West Jakarta.”

## **OTHER REPORTS**

Beard, V.A. 2003. *Training Manual: Qualitative Evaluation of Collective Action for Poverty Alleviation*, Urban Poverty Reduction Project (UPP), World Bank, Jakarta, Indonesia.

Beard, V.A. 2003. *Training Manual: Panel Evaluation of Collective Action and Poverty Alleviation*, Urban Poverty Reduction Project (UPP), World Bank, Jakarta, Indonesia.

Beard, V.A. et al. 2002. *Integrated Urban Development and Poverty Reduction Project*, Urban Poverty Reduction Project, Asian Development Bank, TA No. 3646-INO, Jakarta, Indonesia.

Beard, V.A. 2002. *Guidelines for Pro-Poor Participatory Planning*, Urban Poverty Reduction Project, Asian Development Bank, TA No. 3646-INO, Jakarta, Indonesia.

Beard, V.A. et al. 2001. *Urban Poverty Reduction Priorities*, Urban Poverty Reduction Project, Asian Development Bank, TA No. 3646-INO, Jakarta, Indonesia.

Beard, V.A. et al. 2001. *Inception Report*, Urban Poverty Reduction Project, Asian Development Bank, TA No. 3646-INO, Jakarta, Indonesia.

Beard, V.A. 2000. *Targeting and Alleviating Urban Poverty in Indonesia*. Asian Development Bank, Manila, Philippines.

Beard, V.A. 2000. *An Analysis of the Differential Impact of Poverty on Women in Indonesia*. Asian Development Bank, Manila, Philippines.

Beard, V.A. 1999. *An Evaluation of the P3DT Independent Monitoring Effort*. World Bank Office, Jakarta, Indonesia.

Beard, V.A. 1999. *The Second Local Level Institutional Study: A Longitudinal Data Set on Social Capital*. World Bank Office, Jakarta, Indonesia.

Beard, V.A., et al. 1998. *Case Study of Citizen Participation: Preliminary Results from the Second Indonesian Family Life Survey*. Prepared for the Office of Urban Environmental Management, Jakarta Mission, USAID by RAND, Santa Monica, California.



Beard, V.A. 1997. *Training Manual for Indonesian Family Life Survey Enumerators: Case Studies of Community Development*. RAND, Santa Monica, California.

### **AWARDS AND HONORS**

2014, 2018, 2019	Einaudi International Faculty Fellow
1998-2000	RAND Fellow
1998	Ford Foundation Dissertation Fellowship
1997-1998	R. Howard Webster Fellowship, University of British Columbia
1997	Graduate Student Travel Fund
1996-1998	University Graduate Fellowship, University of British Columbia
1996	Centre for Human Settlements Travel Fellowship
1996	United States-Indonesian Society Travel Fellowship
1994	Fulbright Scholar to Indonesia
1992	<i>Phi Beta Kappa</i>
1992	<i>Magna Cum Laude</i>
1992	U.S. Department of Education's Indonesian Language Scholarship
1990	Pacific Rim Scholarship to Indonesia
1988	Soroptomist Scholarship Recipient
1988	Malcolm Kerr Scholar to Egypt

### **LANGUAGES**

English native  
Indonesian fluent

### **EDITORIAL BOARD MEMBERSHIP**

*Planning Theory and Practice*, (2008- present)